

## Reserves Summary

The purpose of this table is to set out the projected balance on the Council's usable reserves over the MTPF period.

Reserve	Type	Balance 31/3/2022 £000	Transfer in £000	Transfer out £000	Balance 31/3/2023 £000	Transfer in £000	Transfer out £000	Balance 31/3/2024 £000	Transfer in £000	Transfer out £000	Balance 31/3/2025 £000	Transfer in £000	Transfer out £000	Balance 31/3/2026 £000	Responsible Lead	Summary, Purpose and Commentary
<b>General Reserve</b>	General	<b>(4,342)</b>			<b>(3,469)</b>			<b>(3,469)</b>			<b>(3,582)</b>			<b>(3,782)</b>	Finance Lead Specialist	The main use of this reserve in recent years has been to fund the one-off costs of COVID-19, flooding, staff redundancy and early retirements to enable organisational reorganisation and the discontinuation of direct provision of services. Contribution of £1.6m to Cumbria LGR reserve and £250k earmarked for SLDC LGR implementation. Unless allocated for a particular purpose, revenue budget under-spending and windfalls are added to the General Reserve. (For more details of the risk and an assessment of the potential financial exposure please see the Risk Assessment of Level of Reserves). The Medium Term Financial Plan provisionally assumes a £200,000 annual contribution to the Reserve, depending on quantification of the potential impact of these factors. Any balance on the General Fund working balance above £1.5m is transferred to this reserve as part of the closure of accounts.
Annual contribution			(200)			(200)			(200)				(200)			
Budget: Balancing figure			(13)													
Car Parking Machines				33												
Carry Forward Salaries				150												
Coro Hall Alterations				60												
Covid-19				262			175			87						
Income Mgmt System Upgrade				12												
Rothay Park toilets							25									
Additional staffing to meet additional demand				568												
<b>Statutory Duties Reserve</b>	General	<b>(86)</b>			<b>(156)</b>			<b>(156)</b>			<b>(156)</b>			<b>(156)</b>	Legal /Governance/ Democracy Lead Specialist	Part of General Reserve earmarked for certain purposes: use delegated to CMT & reported as part of Corporate Financial Monitoring. Includes £50k legal costs/by-election contingency, £40k planning legal costs contingency, £60k enforcement legal costs contingency
Annual Contribution			(70)													
<b>Carry-forward Reserve</b>	General	<b>(1,265)</b>			<b>(145)</b>			<b>(85)</b>			<b>(25)</b>			<b>0</b>	Finance Lead Specialist	Part of General Reserve earmarked for revenue budgets carried forward from 2017/18 to future years.
2021/22 approved Council Feb 22				436			60			60			25			
Council Tax Collection				52												
Customer Connect Training Costs				40												
Development Plans Other Consultants				10												
Digital Innovation Project Software Maintenance				30												
Digital Services Software Maintenance				30												
Homelessness Homelessness Prevention				60												
Lake Windermere Moorings-Permanent Rents				15												
Legal Governance & Democracy Salaries				30												
Leisure Partnership Leisure Partner Pymts				136												
LGR				250												
Natasha's Law				4												
Parks Arboriculture Work				10												
Support Services Salaries				17												
<b>Climate Change Reserve</b>	Earmarked	<b>(45)</b>			<b>(45)</b>			<b>(45)</b>			<b>(45)</b>			<b>(45)</b>	Strategy Lead Specialist	To fund climate change work initially approved as part of 2020/21 budget
<b>Community Housing Fund</b>	Earmarked	<b>(1,439)</b>			<b>(694)</b>			<b>(694)</b>			<b>(694)</b>			<b>(694)</b>	Operational Lead – People, Welfare and Income Maximisation	income received from Government for Community Housing Fund not spent in year.
Capital Spend in year				501												
Community Led Housing Officer				26												
Capital cfwds 2021/22				219												
<b>S106 / Commuted Sums Reserve</b>	Earmarked	<b>(547)</b>			<b>(547)</b>			<b>(547)</b>			<b>(547)</b>			<b>(547)</b>	Operational Lead – Place and Environment	Income received under various s106 agreements not spent in year
<b>Council Tax Hardship Reserve</b>	Earmarked	<b>(51)</b>			<b>(51)</b>			<b>(51)</b>			<b>(51)</b>			<b>(51)</b>	Finance Lead Specialist	Income from Government earmarked for alleviation of hardship for those in need

Reserve	Type	Balance 31/3/2022 £000	Transfer in £000	Transfer out £000	Balance 31/3/2023 £000	Transfer in £000	Transfer out £000	Balance 31/3/2024 £000	Transfer in £000	Transfer out £000	Balance 31/3/2025 £000	Transfer in £000	Transfer out £000	Balance 31/3/2026 £000	Responsible Lead	Summary, Purpose and Commentary
<b>NNDR Pool Income Reserve</b>	Earmarked	(3,344)			(2,744)			(2,449)			(2,449)			(2,449)	Operational Lead – Place and Environment	Income from Cumbria NNDR pool, earmarked for economic development
Income in year from Pool			(896)													
CAFS from pool				50												
Capital cfwds 2021/22: Flood Relief Scheme improvements				50												
Economic Development Fund re-instate budgets				53												
Grange Lido				582												
Great Places Lakes and Dales				33												
Grizedale Arts				35												
Kendal Flood Relief Scheme additional works				425		250										
Kendal Futures Manager				50												
Levelling Up bid preparation				25												
Market Promotion Officer				45			45									
Additional staffing to meet additional demand				126												
Temporary additional resources				23												
<b>NNDR Pool volatility Reserve</b>	Earmarked	(587)			(587)			(587)			(587)			(587)	Finance Lead Specialist	Share of NNDR pool income retained by pool to offset potential future deficits
<b>Customer Connect Reserve</b>	General	(553)			(366)			(366)			(366)			(366)	Finance Lead Specialist	To fund the implementation of the Customer Connect Project, initially using the Customer Connect budgets from 2016/17 revenue budgets not spent during 2016/17.
Digital Innovation Project Capital Spend				64												
Capital cfwds 2021/22: Development Management System				104												
Capital cfwds 2021/22: IT replacements				19												
<b>Economic Development Fund</b>	General	(239)			0			0			0			0	Operational Lead – Place and Environment	To encourage economic development in the District and to ensure that unused funds in a particular year can be carried forward.
Cultural Compact				18												
Offset one-off budget savings 2021/22				22												
Business Support				38												
Lancaster, South Cumbria and Barrow Economic Region				26												
Kendal Futures Project Dev Fund				135												
<b>General Fund Major Repairs Reserve</b>	Capital	(406)			(38)			169			84			(1)	Operational Lead Delivery and Commercial Services	To fund major repairs and maintenance to General Fund properties that are not capitalisable and would be difficult to accommodate in the annual planned maintenance programme. The Reserve: • acts as a backstop for emergency major repairs. Small amounts of overprogramming accepted in year due to value of slippage in overall capital programme.
Annual contribution			(150)			(150)			(150)			(150)				
Play Area Renewals				65			65			65			65			
Gooseholme Bridge				108												
Grange Lido				292		292										
Capital cfwds 2021/22 Play area renewals				54												
<b>Improving South Lakeland</b>	General	(30)			(30)			(30)			(30)			(30)	Operational Lead – Place and Environment	To match fund schemes within South Lakeland
<b>Insurance Reserve</b>	General	(30)			(30)			(30)			(30)			(30)	Finance Lead Specialist	To meet expected cost of MMI insurance levy
<b>IT Replacement Reserve</b>	Capital	(125)			(71)			(71)			(71)			(71)	Digital Lead Specialist	To fund the replacement of hardware and software with a preference for the updating of the corporate and networking infrastructure.
Annual contribution			(80)			(80)			(80)			(80)				
Annual spend				134		80		80		80		80		80		
<b>LABGI</b>	General	(5)			0			0			0			0	Operational Lead – Place and Environment	To fund non-recurring initiatives that contribute directly to one or more of the Council's priority initiatives.
Development Management System				5												
<b>Local Arts Strategic Partnership</b>	Earmarked	(30)			(0)			(0)			(0)			(0)	Operational Lead – Place and Environment	Monies provided towards Arts Strategy and related activities carried forward for use in subsequent years.
To Support Revenue Contributions to Arts Organisations				30												
<b>LSVT Environmental Warranties</b>	Earmarked	(282)			(282)			(282)			(282)			(282)	Finance Lead Specialist	To pay for environmental insurance until 2032 relating to warranties given as part of the housing transfer.
<b>Marshall Hooper Reserve</b>	Earmarked	(37)			(37)			(37)			(37)			(37)	Operational Lead – People, Welfare and Income Maximisation	Monies left to the Council as a bequest to be used for housing for the elderly in Grange

Reserve	Type	Balance 31/3/2022 £000	Transfer in £000	Transfer out £000	Balance 31/3/2023 £000	Transfer in £000	Transfer out £000	Balance 31/3/2024 £000	Transfer in £000	Transfer out £000	Balance 31/3/2025 £000	Transfer in £000	Transfer out £000	Balance 31/3/2026 £000	Responsible Lead	Summary, Purpose and Commentary
<b>Neighbourhood Plans Reserve</b>	Earmarked	(25)			(25)			(25)			(25)			(25)	Strategy Lead Specialist	Grant received for Neighbourhood planning, to be spent on parish referendums etc.
<b>New Homes Bonus Reserve</b>	Capital	(1,626)			0			0			0			0	Finance Lead Specialist	Reserve to enable forward funding of eligible schemes through the Council's New Homes Bonus protocol
Predicted Income 20/21 provisional settlement			(86)													
Affordable homes				481												
Capital cfwds 2021/22: Burton Heritage LIPS				81												
Capital cfwds 2021/22: Disabled Toilets				38												
Capital cfwds 2021/22: LIPS				12												
Capital cfwds 2021/22: Queens park play area LIPS				6												
Grange Lido				550												
Grange Prom				375												
Kendal to Lancaster Canal Path				120												
LIPS				50												
<b>NNDR Surplus Reserve</b>	Earmarked	(7,317)			(290)			(290)			(290)			(290)	Finance Lead Specialist	Timing gap between recognising s31 grant and recognising offsetting NDR collection fund deficits.
2021/22 Covid-19 Grant Timing				6,737												
2020/21 Exceptional Deficit: Statutory Adjustment				290												
<b>Personal Financial Resilience Reserve</b>	Earmarked	(97)			(97)			(97)			(97)			(97)	Strategy Lead Specialist	New reserve created from unclaimed members allowances earmarked to improve financial resilience
<b>Revenue Funds for Capital</b>	Capital	(244)			93			103			3			(97)	Finance Lead Specialist	Monies provided from revenue to support the Capital Programme & fund expenditure that may not be capitalisable: annual contribution £100k. Small amounts of overprogramming accepted in year due to value of slippage in overall capital programme.
Annual contribution			(100)			(100)			(100)				(100)			
Grange flood				150												
Coro Hall Alterations				20												
Grange Regen				157												
Homelessness accommodation				110												
Rothay Park retaining wall							40									
Repairs to Ferry Nab Jetty							25									
Parkside Road Cemetery Roof							45									
<b>Tax Income Guarantee Scheme</b>	General	(168)			(168)			(168)			(168)			(168)	Finance Lead Specialist	Grant received 2020/21 to be offset against Covid-19 related Council Tax losses in 2021/22 onwards
<b>Building Control Fee Income Reserve</b>	Earmarked	11			11			11			11			11	Operational Lead – Place and Environment	Statutory ring fenced reserve to record surpluses and losses on building control.
<b>Local Land Charges Reserve</b>	Earmarked	9			9			9			9			9	Operational Lead – Place and Environment	Statutory ring fenced reserve to record surpluses and losses on local land charges.
<b>Licensing Act Reserve</b>	Earmarked	(185)			(185)			(185)			(185)			(185)	Operational Lead – Place and Environment	Statutory ring fenced reserve to record surpluses and losses on licensing.
<b>Hackney Carriage Licensing Reserve / Misc Licensing Reserve / Gambling Licensing Reserve</b>	Earmarked	0			0			0			0			0	Operational Lead – Place and Environment	Statutory ring fenced reserve to record surpluses and losses on licensing.
<b>Total Reserves excluding working balance</b>		(23,084)	(1,594)	14,736	(9,942)	(530)	1,102	(9,371)	(530)	292	(9,609)	(530)	170	(9,969)		
<b>GF Working balance</b>		(1,500)	0	0	(1,500)	0	0	(1,500)	0	0	(1,500)	0	0	(1,500)	Finance Lead Specialist	Buffer against unforeseen & emergency expenditure in-year, inflationary demands, adverse cash flow, inability to use capital resources.
<b>Total Usable Reserves</b>		(24,584)	(1,594)	14,736	(11,442)	(530)	1,102	(10,871)	(530)	292	(11,109)	(530)	170	(11,469)		